p14

Meet your 2012 Board of Directors who will be leading by example.

p17

Does your contractor meet professional licensing requirements?





THE OFFICIAL MONTHLY NEWS MAGAZINE OF THE NATIONAL ASSOCIATION OF RESIDENTIAL PROPERTY MANAGERS

A New Year Starts With A New Board

Get to know your new Board of Directors as they start the New year with the motto of Leadership By Example.

What Do the Most Successful NARPM Property Managers Have in Common?

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"What cemented our decision was Propertyware's ability to track, measure, analyze and report on our overall effectiveness."

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"Since updating our web site with Propertyware's Web Site solutions, we have more than doubled the number of properties we manage!"

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IN THIS ISSUE January 2012

The mission of the National Association of Residential Property Managers is to support professional and ethical practices of rental home management through networking, education and designation.

FEATURE ARTICLES

- **Using Consumer Reports: What Landlords Need to Know** Sarah Boyd, customer service director for ACUTRAQ Background Screening, discusses the use of consumer reports to evaluate rental applications. Learn how to comply with the law.
- p14 Meet Your 2012 Board Members Who Will Lead By Example It's a new year with new members on your NARPM® Board of Directors! Get to know each officer and committee chair who are sure to Lead By Example in 2012.
- p**17 Professional Licensing: Who's Behind the Wheel of Your Project?** Kia Ricci, a licensed contractor and author, shares her tips on how to verify that a contractor meets your state's professional licensing requirements.



HAVE YOU FORGOTTEN TO PAY YOUR 2012 NARPM® DUES?



NARPM® began Electronic Dues billing in 2011 to make paying your dues easier. If you haven't done so already, log in to pay your dues and maintain your membership.

If you need your invoice, call NARPM® or go to http:// www.narpm.org/members/services/register-events-paydues.htm and log in with your member number and password.



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EDITORIAL MISSION

Since 1989, the NARPM® news magazine has been a key focal point for the organization. The Residential Resource keeps members up-to-date on association events, and provides valuable industry advice and insight. NARPM® members receive the Residential Resource as part of their membership, included in their annual dues.

The Residential Resource is published monthly, with one combined issue for October/ November. Articles can be submitted by e-mail to publications@narpm.org. Items mailed in for publication cannot be returned. Address changes may be forwarded to NARPM® National. The Communications Chair and Graphic Designer reserve the right to edit or refuse all publications for content and selection.

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An award-winning publication, the Residential Resource has won a 2009 & 2007 APEX Award of Excellence, a 2006 Gold MarCom Creative Award, and a 2006 Communicator Award of Distinction for Print Media.

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PRESIDENT'S Message

"We are all leaders in certain facets of our lives whether it is in NARPM®, your business, your community, or your family."





LOOKING BACK AT 2011, I am impressed with all of the things that were accomplished. The components of NARPM® get better every year thanks to our members and the support from National. I am enthusiastic to see all of the great things that will be accomplished this year and look forward to following in Tony Drost's, MPM® RMP®, footsteps.

The theme for 2012 is "Leadership by Example." I chose this theme because we are all leaders in certain facets of our lives whether it is in NARPM®, your business, your community, or your family. Over the years, I formed my leadership skills by observing some of the greatest leaders and my mentors Wendell Davis, MPM® RMP®, and Fred Thompson, MPM® RMP®. I am grateful for the guidance they provided and hope to pass on the confidence and inspiration they instilled in me. Imagine the impact the philosophy of leading by example would have if it was fully embraced. There are no limits to what can be achieved.

As announced at the convention last October, NARPM® has signed a 5 year contract with our management company, Organization Management Group (OMG). OMG, also referred to as National, has proven to be the best management company for NARPM®. Our affiliation with them along with our many volunteers will ensure NARPM®'s continued success for years to come. Next time you contact National please let them know how much they are appreciated.

In November, our Committee Chairs and

Board Members met for the Leadership Retreat. One of the main topics was how we can best meet the Strategic Objectives of the association. Many great ideas borne from this discussion will come to fruition this year and in years to come. The morale of the Board and the Chairs is energetic, with the understanding that the best way to accomplish these goals is through communication and team-work.

The membership is expected to continue to grow throughout the year as the market continues to favor the property management industry. In 2009, the Long Range Planning Committee introduced the 12x14 plan for growth. (Grow by 12% each year through 2014 in an effort to reach 4,000 members.) We are well on our way of reaching that goal and possibly exceeding it. The benefits of NARPM® speak for themselves and only get better each year.

Education/Events: You demanded and we listened! We are holding the first Broker/ Owner Retreat in February. It is a two day event in Las Vegas for Brokers and Owners to meet and discuss topics such as employee relations, business growth, policy and procedures, and much more. Watch your email and www.narpm.org for upcoming details. George Trombley, RMP®, and Chris Hermanski, MPM® RMP®, are the chairs for the event. We appreciate the hard work that they and the committee have put into this.

Regional Conferences were introduced in 2009. It is amazing how quickly the conferences have become a success, drawing in a

large number of members to take advantage of the educational opportunities. The conferences will be held from February to May. I look forward to seeing you there.

Chapters: It is that time of year for the new boards to be sworn in, if they haven't already done so. With this transition will come a period of learning new roles. Please take advantage of the knowledge and experience of your Regional Vice President to find out how you can improve and/or grow your chapters. It is their mission to lead each chapter to be successful in education, networking, and membership. In addition, NARPM®'s Chapter Support person, Cathy Spruiell, is always available to provide you with the resources needed. She can be reached at chaptersupport@narpm.org.

Lastly, I must take a moment to thank all of our volunteers for devoting time to the association. In addition, their families must be acknowledged for their support of our volunteers. Time is a valuable commodity and any time invested in NARPM® proves to be a learning and personal growth opportunity. We do have several volunteer positions still open for those that are interested. Feel free to contact me or National for more information. Let us all have a fruitful year and always remember to lead by example!

Javci Grana, MPM® RMP® 2012 NARPM® President

From the of the



Gail S. Phillips, CAE

NARPM® is the professional, educational, and ethical leader for the residential property management industry.

It's January and NARPM® is starting a new year. So what is new at NARPM® as we start the year? Let me share a few exciting items that the board approved last year that start in 2012.

Did you satisfy your Ethics Training Requirement? NARPM® has a new Code of Ethics. In 2011, a group researched the industry and came up with needed changes to the NARPM® Code of Ethics that were approved by the Board of Directors. The Professional Development Committee is working on rewriting the current Ethics class so it incorporates all the changes. To view the new Code of Ethics go to http://www.narpm. org/about/ethics/index.htm.

The NARPM® Strategic Plan has also changed in 2012. This change includes a rewrite of the NARPM® Mission Statement: "NARPM® is the professional, educational, and ethical leader for the residential property management industry" and the NARPM® Vision Statement: "NARPM® aspires to be integral in the advocacy and recognition of the residential property management profession." You may be asking why these changes were made. The leadership determined that NARPM® needed a shorter mission statement that was easy to remember. Since NARPM® is the leader in the property management industry, we wanted to make sure that everyone was aware of it. The full Strategic Plan can be seen at http://www.narpm.org/about/strategic-planning.htm.

In 2012, NARPM® will be rolling out a course it coauthored with IREM® called Managing Single Family Homes & Small Investment Properties. This course was introduced at the NAR Convention in November with NARPM® and IREM® being partners in this project. More information detailing this online class will be available at http://www.narpm.org/education/online.htm.

NARPM® is also partnering with OMG Distance Learning to provide other online courses for members to take. You can sit at your computer and take these classes and never leave your office or home. These courses can be counted toward your elective credits for your designations and can be found at http://www.narpm.org/ education/online.htm.

The National Office will be operating from 9:00 AM to 7:00 PM eastern time. A staff person will be answering phones through these new extended hours, allowing members to call in and pay bills, obtain website login information, update membership records, and register for events. We want to bring more benefits to you, the members, and leadership felt the additional hours would help.

Finally, the Professional Development Committee has introduced a new system that will allow members to scan their designation packets and send them electronically directly to National. NARPM® staff has created a software packet that allows applicants to manage their packet and receive confirmation of receipt in one easy step. For information on this service contact Cher Leadbeater at cleadbeater@narpm.org and she will walk you through the process.

I hope you all met the January 3, 2012 deadline to pay your dues and get the \$50 discount. If not, there is still time as your membership will remain active until March 10, 2012. (New members have one year from the month you joined.) We want you to remain active, so if there is something you would like to discuss please call me at the National Office or email me at gphillips@ narpm.org.

2012 is already starting to be an exciting year with all these changes and we look forward to many more. Help us continue to grow NARPM® and earn those Ambassador points!

Gail S. Phillips. CAE NARPM® Executive Director



Annual Convention & Trade Show

Leadership by Example

October 17–19

Crystal City, VA

Regional Conferences (See next page for registration.)

Pacific Southwest Regional Eastern Regional Northwest Regional South Central Regional February 23–24 March 15-16 April 20–21 May 24–25 Las Vegas, NV Tampa Bay, FL Boise, ID San Antonio, TX

Broker/Owner Retreat (See pages 11&12 for more info.)

Broker/Owner Retreat

February 21–22

Las Vegas, NV

LEADERSHIP BY example

For registration information and more details on these and other upcoming association events, check out the NARPM® website at www.narpm.org/conferences!

Join the conversation!









National Association of Residential Property Managers

Regional Convention & Retreat Registration 2012

REGISTRATION INFORMATION (please type or print)				Are you a current NARPM® member? □ Yes □ No	
Name:		Name for badg	e:		
Company Name:					Is this your first NARPM® event?
Address/P.O. Box:					□ Yes □ No
City:		State:	Zip:		SPECIAL ASSISTANCE
Phone:	Fax:	E-mail:			☐ I have special dietary needs
					Specify:
Check your designation(s):					
Designation candidate: Are you a chapter leader?					
Are you attending Leadersh	ip Training?	☐ Yes ☐ No			DEGISTRATION DEADLINES
					REGISTRATION DEADLINES Early Bird registrations must be postmarked or
SELECT A CONVENT Northwest Paginal		act Pagional	□ Broker/Owner	, Dotroot	faxed by 11:00 pm Eastern Time 30 days prior
□ Northwest Regional April 20–21	February 23–2		February 21–2		to the event. Less than 30 days prior to the event, send the higher fee shown. Do not send
Boise, ID			Las Vegas, NV		registration to National two weeks prior to the event. Instead, register on-site at the event.
☐ South Central Regional	☐ Eastern Region	al	MT ND MN	NH ME	JOIN & REGISTER
May 24–25	March 15-16	OH I	SD WI MI	NY PA	Not yet a member? You can become a NARPM® member and register for the convention at the
San Antonio, TX	Tampa Bay, FL	NV CA	UT CO KS MO IL IN OH	Wy va MMD	reduced member rate. Check "Yes" at the "Are
REGISTRATION FEES		, and	AZ NM OK AR TN	NC SC	you applying for membership?" option at left and submit the appropriate membership appli-
☐ IREM® members check he		® member pricing.	TX July 3		cation with this form. Applications can be found
		, 0	The state of the s	T.	online at www.narpm.org/join.
	Members	Members	Non-members	Non-members	CANCELLATION POLICIES If this event is cancelled for any reason, the
	Early Bird Discount	Less Than	Early Bird Discount	Less Than	liability of NARPM® to the registrant is limited
	30-Day Postmark	30-Day Postmark	30-Day Postmark	30-Day Postmark	to the return of the registration fee. A necessary rescheduling of the event, as approved by
☐ Entire Convention	\$100	\$125	\$125	\$150	the NARPM® Board, does not constitute a
					cancellation.
Special event ticket inform	nation will be e-mails	ed to all registrant	s for nurchase prior	r to the event	Event cancellations must be received in writing.
opecial event dexectimorn.	iddion win be e-mane	u to un registruna	o for purchase prior	to the event.	If cancellation is received 30 days prior to the event, there will be a full refund less a \$25
• ARE YOU APPLYING	FOR NARPM® ME	MBERSHIP? 🗆 Ye	es □ No □ Already	a Member	processing fee. If cancellation is received 15-29
					days prior to the event, there will be a 50% refund. There is NO refund if cancellation is
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		ARPM®, enclosed f	or total fees amount	\$listed above.	1-14 days prior to the event. MONETARY POLICIES A \$25 processing fee will be charged for rebilling a credit card. A charge of \$25 will apply for all non-sufficient fund checks. Checks not
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National Association of Residential Property Managers



What Landlords Need to Know Using Consumer Reports

If you're a landlord, you may use consumer reports to evaluate rental applications – as long as you follow the terms of the Fair Credit Reporting Act (FCRA). The FCRA is designed to protect the privacy of consumer report information and to guarantee that the information supplied by the consumer reporting agencies (CRAs) is as accurate as possible.

What is a consumer report? A consumer report contains information about a person's credit characteristics, character, general reputation, and lifestyle. A report may also include information about someone's rental history, such as information from previous landlords or from public records like housing, court or eviction files. To be covered by the FCRA, a report must be prepared by a CRA – a company that assembles such reports for other businesses. The most common type of CRA is credit bureaus.

Landlords often ask applicants to give personal, employment and previous landlord references on their rental applications. Whether verifying such references is covered by the FCRA depends on who does the verification. A reference verified by the landlord's employee is not covered by the act, but a reference verified by an agency hired by the landlord to do the verification is covered.

The FCRA requires landlords who deny an application based on information in the applicant's consumer report to provide the applicant with an "adverse action notice." An adverse action is any action by a landlord that is unfavorable to the interests of a rental applicant. Common adverse actions by landlords include; denying the application, requiring a co-signer on the lease, and requiring an additional deposit that would not be required for another applicant.

When an adverse action is taken that is based solely or partly on information in a consumer report, the FCRA requires you to provide a notice of the adverse action to the consumer. The notice must include:

- The name, address, and telephone number of the CRA that supplied the consumer report, including a toll-free telephone number for CRAs that maintain files nationwide.
- A statement that the CRA that supplied the report did not make the decision to take the adverse action and cannot give the specific reasons for it.
- A notice of the individual's right to dispute the accuracy or completeness of any information the CRA furnished, and the consumer's right to a free report from the CRA upon request within 60 days of the adverse action.

The adverse action notice is required even if information in the consumer report was not the main reason for the denial, the increase in security deposit or rent, or any other adverse action. In fact, even if the information in the report plays only a small part in the overall decision, the applicant still must be notified. While oral adverse action notices are allowed, written notices provide proof of FCRA compliance.

Landlords who fail to provide required disclosure notices face legal consequences. The FCRA allows individuals to sue landlords for compensation in federal court. A person who successfully sues is entitled to recover court costs and reasonable legal fees. The law also allows individuals to seek penalizing reimbursement for deliberate violations of the FCRA. In addition, the Federal Trade Commission (FTC), other federal agencies and the states may sue landlords for non-compliance and get civil penalties. However, a landlord who unintentionally fails to provide a required notice in a remote case has legal protections, so long as he or she can demonstrate "that at the time of the... violation they maintained reasonable procedures to assure compliance" with the FCRA.

For more information about consumer reports and adverse action notices please contact ACUTRAQ Background Screening. Make sure you are complying with the law.



Sarah Boyd is the customer service director of ACUTRAQ Background Screening. She joined ACUTRAQ in July, 2010, and has grown a great deal in the industry already! Sarah is a wife and the mother of two beautiful babies. She has a two year old daughter, and just had her baby boy in August of this year. Sarah enjoys working with people, blogging, and has recently adopted ACUTRAQ'S newsletter. She also enjoys attending church and church activities and spending quality time with her family.

LEGISLATIVE Scoop

KEEPING OUR MEMBERS CURRENT ON THE NEWEST INDUSTRY LAWS AND POLICIES NATIONWIDE.



Ryan Castle is the Government Affairs Director for the Charleston (SC) Trident Association of REALTORS®, where he runs the 3.500 member trade association's political, advocacy and lobbying efforts. Prior to that, he served as a Communications Advisor to South Carolina Governor Mark Sanford and was also a community newspaper editor. He resides in Summerville, SC and is a graduate of Randolph-Macon College in Ashland,

Local trade organizations, as well as the Associations of REALTORS® can be effective advocates to minimize the negative effects of laws concerning property management.

Making Effective Coalitions

PROPERTY MANAGERS AND REALTORS® CAN MAKE EFFECTIVE COALITIONS

More than three years ago, when I took my position as the Government Affairs Director for the Charleston Trident Association of REALTORS® (CTAR) I discovered the depth and impact real estate makes beyond the simple act of buying and selling real estate. Mt. Pleasant Waterworks, which is the water and sewer provider for the fourth largest city in South Carolina and a Charleston suburb, has passed a new law, without much public acknowledgement, to require water and sewer bills to be in the name of the landlord, rather than the tenant.

As I read their new policy, my initial reaction was to the incredible burden this will create for landlords and property managers. This law gives the government the power to determine who will be responsible for these bills - instead of the usual private decision between the landlord and tenant.

On behalf of CTAR, we arranged a meeting between the Charleston Apartment Association and REALTOR® property managers. Through that collaboration, we formed a coalition, which also included commercial REALTORS®, to fight against this governmental intrusion into the role of property manage-

Property managers are heavily regulated by local government throughout cities, counties and around the country. Whether it's rental registration ordinance, occupant restrictions, livability concerns or something as simple as business licenses, these issues make a major impact on property management.

Local trade organizations, as well as the Associations of REAL-TORS®, can be effective advocates to minimize the negative effects of laws concerning property management. These associations have an organized, professional approach to lobbying and advocacy at the

local city and county level.

In the Charleston region, CTAR's partnerships with local property managers has led to the successful defeat of several proposed ordinances. These proposed regulations included holding the licensed property manager legally responsible for tenant actions, requiring all occupants in rentals to register with the city and pay a fee, as well as restricting the number of unrelated occupants permitted to reside in a dwelling.

Warren Sloane, a member of the National Association of Residential Property Managers (NARPM®) and a REALTOR®, agrees. He bridges the gap between a local group of property managers and the REAL-TORS® by routinely reporting to both groups on the issues plaguing them both.

"My property management business runs better today because of the advocacy work that is done with regard to property management issues and because of the coalitions we've built with the REALTOR® Association, the Apartment Association and other property managers," Sloane said. "With strong cooperation between property managers and your local REALTOR® association, we can continue to protect our industry from burdensome rules and regulations." 👜





February 21 & 22, 2012 The Orleans Hotel in Las Vegas, Nevada

Tuesday:

8:30 – 9:00 am Continental breakfast and housekeeping

9:00 – 10:30 am **Microphone - Networking Session** | Open the floor to see what people

want to talk about.

10:45 am – 12:15 pm Form Sharing Session | Send forms in to National and they will be posted

on the website for all attendees to download. Any forms from operating your

business to applications, etc. will be accepted.

12:20 – 1:20 pm Lunch

1:30 – 3:00 pm Working Smarter with Technology | Mobile technology; Google docs;

Facebook and Linked-In.

3:15 – 4:45 pm **Round Table Sessions** | Moderator Sessions taken from the Google Group

discussions.

5:00 – 6:00 pm Optional Break Outs | How do you make that decision to set up your

company? Different models that are available. How do you move your

company to the next level?

Wednesday:

8:30 – 9:00 am Continental breakfast and housekeeping

9:00 – 10:30 am **Employment Issues**

10:45 am – 12:15 pm Marketing Your Company | What works and case studies of how to market

your company

12:20 – 1:30 pm Lunch

1:30 – 3:15 pm **Managing the Management Company** | How to motivate your employees

while growing your business. How to deal with staffing issues. How to stream-

line maintenance so you can handle the calls.

3:30 – 5:00 pm Closing Event | YELP – How to handle Internet Ratings

Make your hotel reservations early by calling The Orleans Hotel at (800) 675-3267 and say you are with NARPM® or go online to www.orleanscasino.com/groups and use code: 2 NARCO2. Reservations must be made by January 20, 2012 in order to receive special NARPM® rates.



National Association of Residential Property Managers

Broker/Owner Retreat Registration

		Name for badge:			
Company Name:		Title:			
Address/P.O. Box:					
City:		State:	Zip:		
Phone:	Fax:	E-mail:			
Are you a chapter lead Are you attending Lead SELECT BROKER Broker/Owner Retri February 21–22		yes, what position		NW ME	
Las Vegas, NV					
Las Vegas, NV ■ REGISTRATION □ IREM® members che	ck here to receive NARPM [®]		ON AR TO SC		
• REGISTRATION		NM	Non-members Early Bird Discount	Non-members Less Than	

	Early Bird Discount 30-Day Postmark	Less Than 30-Day Postmark	Early Bird Discount 30-Day Postmark	Less Than 30-Day Postmark
☐ Broker/Owner Retreat	\$100	\$125	\$125	\$150

4 ARE YOU APPLYING FOR NA	RPM® MEMBERSHIP? □ Yes □ No □ A	Already a Member
9 TOTAL FEES		\$
6 METHOD OF PAYMENT		
□ Check #, ŗ	ayable to NARPM®, enclosed for total fees a	amount listed above.
☐ Please charge my ☐ Visa ☐ Masi	erCard □ Discover □ American Express fo	or total amount above.
Cardholder Name:	Signature:	
	authorize NARPM® to charge my credit card.	
	-All information below will be shredded	
Card Number:	Exp. Date:	Security Code:



National Association of Residential Property Managers

Are you a current NARPM® member? ☐ Yes ☐ No Is this your first NARPM® event? ☐ Yes ☐ No SPECIAL ASSISTANCE 🖔 ☐ I will require special assistance ☐ I have special dietary needs Specify:

REGISTRATION DEADLINES

Early Bird registrations must be postmarked or faxed by 11:00 pm Eastern Time 30 days prior to the event. Less than 30 days prior to the event, send the higher fee shown. Do not send registration to National two weeks prior to the event. Instead, register on-site at the event.

JOIN & REGISTER

Not yet a member? You can become a NARPM® member and register for the convention at the reduced member rate. Check "Yes" at the "Are you applying for membership?" option at left and submit the appropriate membership application with this form. Applications can be found online at www.narpm.org/join.

CANCELLATION POLICIES

If this event is cancelled for any reason, the liability of NARPM® to the registrant is limited to the return of the registration fee. A necessary rescheduling of the event, as approved by the NARPM® Board, does not constitute a cancellation.

Event cancellations must be received in writing. If cancellation is received 30 days prior to the event, there will be a full refund less a \$25 processing fee. If cancellation is received 15-29 days prior to the event, there will be a 50% refund. There is NO refund if cancellation is 1-14 days prior to the event.

MONETARY POLICIES

A \$25 processing fee will be charged for rebilling a credit card. A charge of \$25 will apply for all non-sufficient fund checks. Checks not in U.S. funds will be returned. You are not considered a registered attendee until payment has been successfully processed.

EASY WAYS TO REGISTER

MAIL - Send your form with payment to: NARPM® National, 638 Independence Parkway, Suite 100, Chesapeake, VA 23320.

FAX - Send your signed form with payment to 866-466-2776. Please do not mail the original.

ONLINE - Visit www.narpm.org and login to the Internet Member Services (IMS) section.

CHAPTER Spotlight

SHEDDING SOME LIGHT ON THE EXCELLENT NARPM® CHAPTERS ACROSS THE UNITED STATES.



Kerrick Hutchison, is a Property Manager at Property Professionals, Inc. in New Braunfels, TX. He serves on NARPM®'s Communications Committee where he is the Chair of the Residential Resource Magazine and also serves as the Chair for the Speaker & Events Committee for the San Antonio Metropolitan Area Chapter. He was awarded the Rocky Maxwell Memorial New Member Achievement Award at the 2011 NARPM® National Convention. Kerrick will marry his fiancée, Ashli, in April 2012 and anticipates earning his RMP® designation in 2012.

San Antonio, TX

The San Antonio Metropolitan Area Chapter closed out 2011 by being awarded the Chapter of the Year at the NARPM® National Convention in October. Earning the award was a blessing, which started with the many leaders in our Chapter and the countless hours our members spent volunteering their time on the local, regional and National levels of NARPM®.

To briefly highlight our stellar year, our Chapter hosted three educational events in 2011. Mike Norris, RMP®, who headed our Speaker/Events Committee led the effort to have Andy Propst, MPM® RMP® CPM®, and Mike Nelson, MPM® RMP® GRI, fly in and give brilliant presentations about ways to improve our businesses and become more profitable. Andy, A.K.A. Scrooge McDuck, decided to share his money-making ideas with us and was even generous enough to contribute 100 grand to anyone who could answer his questions correctly! (Note – as much as I wish I could have spent the 100 grand, this 100 grand was edible). I remember being awarded a 100 grand for answering his question - What is a BHAG? (Big Hairy Audacious Goal) - which is an important goal to construct. Hopefully, you can be rewarded with the real 100 grand after the successful execution of your BHAG! Overall, Andy and Mike clearly identified steps each of us could take to promote and improve our businesses in a search for the extra 100 grand.

We also hosted a speaker panel consisting of Kinski Leuffer, our property management liaison and legal counsel to TAR (Texas Association of REALTORS®), Cary Smith from Treaty Oak Insurance Partners and Bob Ray, our local landlord/ tenant attorney. The topic of their event was Risk Management. They presented us with some of the industry's most pressing topics and issues, then fielded a Q&A session, which, had the event not had a time limit, could have stretched well throughout the day and night! This event was highly informative and I suggest that every chapter plan an event with their local landlord/tenant

attorney and/or local or state Association of REAL-TORS® legal counsel to ensure they are kept up-todate with the most recent changes to the laws.

2012 will prove to be a challenging, yet rewarding, year for us. In May, we are hosting the South Central Regional Convention in downtown San Antonio on the Riverwalk. If you have never been to San Antonio, we invite you to attend the conference! In between or after the break-out sessions and classes you can visit our historic landmark, The Alamo. The month of May can prove to be a scorcher, so if you want to cool off and plan on staying in town during the weekend, you should visit New Braunfels' own Schlitterbahn Waterpark! The Texas Hill Country is also host to Natural Bridge Caverns and the Natural Bridge Wildlife Ranch! We don't want you to miss all the fun so we hope to see you there!

Welcoming in the New Year, we are ecstatic to have local leaders that lead by example. Wilson "Hoppie" Cantwell, MPM® RMP®, our 2011 President who led us to achieve Chapter of the Year has stepped down and ushered in Tracey Norris, RMP®, to be this year's Chapter President. Tracey showed her leadership skills while pushing the National Communications Committee to new heights during 2011. She will do the same with our local Chapter in 2012. Steve Foster, MPM® RMP®, has certainly set an example for all as he steps in as the 2012 National Treasurer from his previous leadership position of being our South Central RVP. Way to go Steve! We are also thankful for Brian Birdy, MPM® RMP®, for serving as the National Professional Development Committee Chair. Brian sets the bar high for our local Chapter and most certainly will continue to push the bar higher for this National Committee.

In summary, we are an organization of leaders being led by Jayci Grana, MPM® RMP®, our 2012 National President who shows Leadership By Example. I hope everyone embraces the motto "Leadership By Example" and works to exemplify their leadership on the local, regional and national levels.

May 2012 bring you prosperity and many 100 grands (the real thing)!

LEADERSHIP BY example

Welcome to a new year with new Board members who will lead our association by example.



PRESIDENT JAYCI GRANA, MPM® RMP®,

started working in the real estate industry 13 years ago, and has been involved in property management for 11 of those years. She is now the Rental Division Director at Michael Saunders & Company overseeing 8 property managers and 2 timeshares. She earned the RMP® designation in 2007 and the MPM® designation in 2009. She has served in many capacities in the local chapter including President. On a national level she served as

a designation mentor, Communications Vice Chair and Chair, North Central and Northeast RVP, Treasurer, and President-Elect.



PRESIDENT-ELECT JAMES **EMORY TUNGSVIK. MPM®**

RMP®, entered the property management field in 1993, starting out at Around The Clock, Inc., CRMC®, formed in 1990 by Mary Tungsvik, MPM® RMP®, and Suzanne Cameron, MPM® RMP®. Previously, his employment background was in development and

implementation of employee programs in the banking industry. James is a second generation property manager in the company—a common occurrence in our industry. In 1995, James joined NARPM® and clearly saw the benefits of belonging to the organization. Three years later, he received his first NARPM® designation—RMP®. In 2002, Around The Clock, Inc. received the prestigious CRMC® designation. James received his MPM® designation, and became one of the corporate officers at Around The Clock, Inc., CRMC®, in 2003. James is thrilled and proud to be a NARPM® National Officer, serving his fellow members and helping them be the best that they can be in the property management industry.



TREASURER STEVE FOSTER. MPM® RMP®

CCIM®, was born and raised in Iowa. He graduated from Iowa State University with a B.A. in Architecture in 1972, and graduated from Texas A&M University with a Master of Building Design in

Architecture in 1974. Steve is an emeritus member of the American Institute of Architects. He became a real estate broker in 1978, and formed Boardwalk Real Property Management, Inc., CRMC® in 1986. He joined NARPM® in 1992, helping to form the San Antonio Metropolitan Area Chapter and is one of its past presidents. Steve received his RMP® designation in 1998, MPM® in 2001 and his company earned the CRMC® designation in 2008.



PAST PRESIDENT PRESIDENT TONY A. DROST, MPM® RMP®, started First Rate Property Management, Inc. (FRPM) in 1995. FRPM currently manages over 900 units.

He has a B.A. in Operations Management, which gave him the tools to be an effective manager. However, Tony credits his involvement with NARPM® for the real financial success and streamlining of his company. Over the years, Tony has applied what he has learned from NARPM® and its members, and has delegated the day-to-day operations to staff members. He focuses on strategic planning for the company and is constantly seeking out new ways to become more efficient. Tony learns something new at every NARPM® event and looks forward to networking with you.



SOUTHWEST RVP BARNEY CHRISTIANSEN, MPM® RMP®, started listing and selling real estate in 1977 while still in college, buying a few rental properties with his dad. This started Barney on a never-ending quest for education and training in property management. Barney decided to go fulltime into management and in 1984 helped found Safeguard Property Management, LLC. Barney and his wife, Merrilee, both joined NARPM® in 1995 and have enjoyed benefitting from the great education, training and association it provides. Barney has served as president of the NARPM® Utah

Chapter and on several national committees. He has also taught the Property Management section of the Utah Real Estate Broker License education course for several years. Barney has wanted for many years to give back to NARPM® more substantially, but his health would not allow it. He is now looking forward to being able to help NARPM® grow, and serve and give back.



PACIFIC RVP RICHARD VIERRA, RMP®, is the Director of Property Management and Principle Broker of Hawaii Reserves, Inc. (HRI) in Laie, HI. HRI is a quasi-governmental property management

company. HRI manages residential leasehold units, a home owners association, residential rentals in Hawaii, and much more. Richard received his BS in Business Management and his MBA prior to receiving his real estate license and broker's license. He was also one of the founding members, the Treasurer, and the 2008 President of the Oahu Chapter of NARPM®.



NORTHEAST & NORTH CENTRAL RVP ANDREW PROPST. MPM® RMP® CPM, has been managing properties for over 15 years for three different property management companies. In 1999, Andy married

Shonda Hessing Propst. Before working at Park Place Property Management, he was Manager of Heritage Property Management in Portland, OR for ten years. Shonda and Andy adopted their first child Samuel in 2008 and moved to Boise, ID to be closer to family. In February, Andy and his wife adopted their second child Brooklyn from New Orleans, LA. Andy has been the President of Park Place Property Management, CRMC® for 3 years. Andy is an accredited member in both NARPM® and IREM®.

NORTHWEST RVP LEANN GHIGLIONE, MPM®

RMP®, has been in real estate for 20+ years. She started in sales and then moved into property management. She really started to enjoy this business after joining NARPM® and began to learn so much from so many members both locally and nationally. She has served as the President of King County Chapter, chaired the 2010 National Convention in Seattle, and served as the Member Services Chair in 2011.



SOUTH CENTRAL RVP BART STURZL, MPM®

RMP[®], is co-owner and broker of Bella Real Estate, Inc. Bart has been in the real estate industry for over 15 years. Bart is married to his beautiful wife Becky and they have a 4 year old daughter Emily. Bart is a former Marine and is still a pilot, who enjoys flying with friends to eat BBQ anywhere in the state! Bart enjoys hunting and



getting away to his ranch. He likes to fix things and LOVES movie quotes.

SOUTHEAST RVP JOHN R. BRADFORD, III, RMP®,

is a five year NARPM® member and has eight years experience in the real estate industry. He has 14 years of combined corporate experience at ExxonMobil (4 years) and IBM (10 years) where he worked in Management as a top-ranked Sales Executive. John voluntarily left IBM in 2010 to focus



all of his attention on his own firm, Park Avenue Properties, LLC located in the Charlotte, NC area. His firm has grown to over 1,000 doors with \$45M+ in general brokerage sales in the last 4.5 years. John attributes his firm's success to his academic background (B.S. in Engineering coupled with an Executive MBA) combined with his corporate experience and very high-functioning sales team and support staff. John enjoys fishing and camping with his four children and his wife, Shea. In 2011, John won his first attempt at public office and is serving a 2-year term as a Town Commissioner. Prior to his election, John was appointed by his town's Mayor to serve as PARC Commissioner. He also serves on the local Chamber of Commerce Board of Directors.

COMMUNICATIONS COMMITTEE CHAIR

TRACEY NORRIS, RMP®, is Vice President of Operations at Property Professionals, Inc in New Braunfels, TX. In 2001, Tracey graduated from the University of Texas in Austin with a BA in Sociology and a minor in Business. After graduation, Tracey started her official path in property management by managing properties close to the University of Texas campus. In 2007, Tracey moved to New Braunfels, TX to work at Property Professionals, Inc, a third generation owned company. Tracey is the 2012 San Antonio Metropolitan Area Chapter President.



MEMBER SERVICES COMMITTEE CHAIR

PATRICK "PJ" CHAPMAN, MPM® RMP®, is the owner of Chapman Properties in Boise, ID. PJ has been managing property in the Treasure Valley for over 15 years. In 2007, one year after joining NARPM®, PJ received his RMP® designation and was awarded the prestigious Rocky Maxwell Award for his achievements in the first year of membership. PJ went on to earn his MPM® in 2008 and continues to serve both locally and nationally. PJ attended Boise State University.

PROFESSIONAL DEVELOPMENT COMMITTEE CHAIR

BRIAN BIRDY, MPM® RMP®, was born in Orlando, Florida into a military family. He attended the University of Texas San Antonio from 1983-1985. He then joined the United States Air Force where he served for 15 years. In 2000, he earned his Texas Real Estate License and went to work for Birdy Properties, the family business. He is currently broker and owner of Birdy Properties, CRMC®, a third generation family owned and run real estate company, specializing in property management in San Antonio, TX. He took over the one person company in 2005 with 80 properties, joined NARPM® in 2007, and has grown the business to over 22 employees who manage over 850 properties.

GOVERNMENTAL AFFAIRS COMMITTEE CHAIR

DEB NEWELL-WAGLEY, MPM® RMP®, has been a real estate investor and property manager for eleven years and is sole owner of Real-Time Leasing in Burnsville, MN. She received her bachelor's degree in political science from the University of Colorado in Denver where she also taught first year political science courses. Born into a military family, Deb grew up with reverence for our country, pride for our values, a passion for governmental affairs and education, and has devoted time in speaking to representatives both locally and nationally.





Kia Ricci is a Florida licensed contractor and author of the award winning book "Avoiding The Con in Construction." She also contributes to Remodeler magazine, FineHomebuilding. com, and NPR member stations. Please visit www.The-Contractress.com for articles, podcasts, and video.

Who's Behind the Wheel of Your Project? **Professional Licensing**

When choosing a contractor, price, instead of professionalism, is often the deciding factor. Regrettably, many people later discover that an unqualified contractor costs them twice as much in money and time because the work must be redone.

Many states use professional licensing to ensure that practitioners are competent and ethical. Professionals in law, finance, real estate, and construction are often regulated through licensing because their trades are deemed dangerous when performed incorrectly. Contractor licensing is required in many states because improper construction can cause catastrophic damage such as fire, flood, and collapse—and this damage may not be isolated to just one building. Fire can devastate an entire community. Due to this potential for injury and death, many state governments enacted legislation aimed to improve both the quality of workman (i.e., building codes) and the level of workmanship (i.e., contractor licensing) in the construction industry.

license is awarded.

Not every construction tradesperson within the construction industry is required to haves a professional license. Some states only require that electricians, plumbers, and mechanical (heat and air conditioning) contractors are licensed. Other states require the licensing of numerous construction trades such as roofing, screen room, pool, and building contractors. Every state has unique licensing laws. Therefore, to verify that a contractor meets your state's professional licensing requirements, you must do two things: First, you must determine if the trade is licensed, and second, you must verify that the contractor is compliant. This is easily accomplished by using your state's (or in some instances—local) contractor licensing website.

VERIFYING A PROFESSIONAL LICENSE

The Internet allows easy and convenient access to a seemingly unlimited amount of information. The chal-

You must take an active role and make sure that the contractor meets your state's requirements for contracting.

BECOME A LICENSE-SAVVY HOMEOWNER

Contractor licensing can help you gauge competency when hiring a contractor. Typically, a contractor must demonstrate trade knowledge and experience prior to becoming licensed. Florida, for example, requires an applicant pursuing a general contractor's license to pass a challenging test on building codes, estimating, accounting, contracting, permitting, scheduling, energy efficiency, safety, and law. The contractor must also prove financial stability and moral integrity. Insurance may also be necessary. Once the licensing board's requirements are met, a

lenge lies in finding accurate, current, and complete information quickly. To ensure that you reach your state's website, use the words "state of" in your search query. For example, "state of Tennessee contractor licensing" will likely return the state's website near the top of the search returns. The search term "New York City contractor licensing" will produce a link to this city government's contractor licensing division. Before you navigate to a website, be sure to look for ".gov " or ".us" domains to help ensure you reach a government website.

Continued on page 21

TECHNOLOGY Matters

SHEDDING SOME LIGHT ON THE MANY MYSTERIES OF OUR FAST-PACED HIGH TECH WORLD.

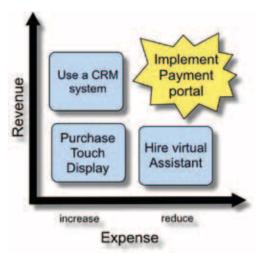


Michael Mino is president and CEO of PropertyBoss Solutions, a provider of property management software. A serial entrepreneur, he has started a number of software technology firms and became a landlord in 1977 when he purchased his first rental units. For more information about Michael or PropertyBoss Solutions, visit propertyboss.com or call Michael at 864.297.7661 x26.

Technology Trends for 2012: Part 1

It's a new year full of new possibilities, prospects, and (hopefully) profits. So what better time than now to consider integrating some new technologies to help run your business more efficiently.

Before we review a number of technology trends, let's review when technology should be incorporated into your business. Technology implementation should make you money, not cost you money. There are two ways of accomplishing making money with technology: increase revenue or decrease/eliminate expenses. The chart below provides four examples of the combinations of these two factors.



The most favorable application of technology occurs when you can increase revenue and reduce recurring expenses. As shown in the graph, implementing a payment portal does both. The payment portal reduces the time your staff spends processing payments and it should attract more business. On the opposite end, buying a touch display most likely neither increases revenue nor reduces expenses. We often make purchases in this category because they are "cool." That's fine, as long as we recognize these purchases may not be improving the bottom line.

To provide a framework for organizing these many different technology trends, we have grouped technology into the following categories:

- Mobilization
- Visualization

- Socialization
- Virtualization
- Personalization

The first two categories are addressed in this article, with the remaining three covered in next month's article. We invite your input on other trends you are observing in our industry. If you would like to see a specific technology covered, simply send an email to narpm@propertyboss.com and we'll include it in an upcoming article.

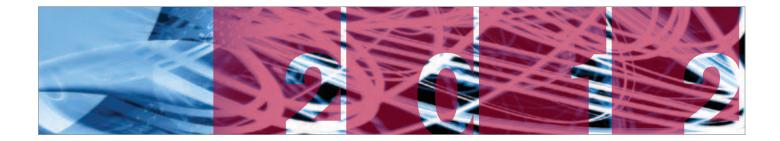
MOBILIZATION

Based on the barrage of advertising we are inundated with daily, it's easy to believe that few people are actually working at their place of business anymore. Mobile devices like smartphones and tablets can help property managers who are out and about throughout the day. But which is the better fit for your

The answer largely depends on the tasks you need to accomplish when you are in the field. The difference in screen size (the diagonal screen on the iPhone is 3.5 inches vs. the iPad at 9.7 inches) significantly affects the functions that can be effectively performed on these mobile devices. The tablet format provides almost eight times the display area in this example.

This larger size makes the tablet a better choice for more complex tasks like in-the-field inspections, violations tracking and using a full featured software application. The smaller display of a smartphone would require many screen changes to accomplish the same activity and you cannot see the big picture view. Smartphone apps are best for single functions like paying rent, entering a work order, retrieving contact information, and accessing property data and status.

In last month's article we discussed the need for websites to have a configuration for mobile devices. This need for mobile configuration is particularly true for web pages that are information rich and require a lot of scrolling to view the page. Contact your website developer to discuss what options they offer. The best approach is to redesign each page supplementing the traditional desktop/laptop format with a version optimized for the mobile display. There are some more



automated applications for the do-it-yourselfer such as DudaMobile (first ten pages are free) and FiddleFly. Google has also recently released its own configuration service. These tools can assist in the creation of web pages formatted for your target mobile devices.

Making your website more "mobile aware" is also helpful if you are using mobile tagging marketing tools like Quick Response (QR) codes to draw prospects to property detail pages. Codes can be easily generated and placed on business cards, printed marketing materials, and property signs. If using QR codes on signage, be aware that the size is important. A oneinch code can be read up to one foot away. A onefoot code can be read up to a 12-foot distance.

The next step is to make your website "location aware" by using the mobile device's location information to display listing data associated with the property within their proximity. This application would provide directions for the prospect to conduct a drive-by displaying relevant data as they approach each property.

The real game changer in the mobile world is augmented reality. You have seen the iPhone commercial that overlays shopping and eating options on your current visual space. This software combines internal GPS location awareness with the camera to provide user input and feedback on your current field of view. Imagine taking an augmented reality tour of a property observing (and hearing) pertinent information as you walk from room to room. Check out MIT's Sixth-Sense project to learn about the possibilities of this technology.

VISUALIZATION

The old adage, "seeing is believing," has never been more true when it comes to marketing your properties, and your company's brand, online and in print.

Digital photography improvements over the years have made the need for professional photography nearly obsolete in property management and real estate offices. Most affordable cameras (and even camera phones) have more than enough resolution to enable quality photos of listings to be captured and featured in web marketing.

Tagging is critical to helping people find your pictures on the web. The most important signal you can provide is the filename of the picture when you upload it to your website. The second approach is to

include keywords in the metadata of the image itself. The third method is to include these keywords in the alt and title html tags of the web page that references the image. Applications like Facebook and Flickr take this tagging process to another level by including a notification system and providing linkages within their network.

Choose your tagging keywords carefully. Consider how you believe people find you or how you want them to find you. If your target is finding new tenants, what region ("North Georgia"), area ("Metro Atlanta"), community ("Buckhead"), or neighborhood ("Buckhead Heights") do you specialize in? The more specific the tag you create, the better you will be found among the noise. Most filenames we see look like "1234 Shadowlawn kitchen." It is unlikely that someone will search for that specific property. Instead, consider naming your image file "Buckhead Forest Atlanta – kitchen 1234 Shadowlawn" and include descriptive tags in the metadata and web page tags.

Video marketing is the new frontier. If a picture is worth a thousand words, then video is worth a thousand pictures. Videos of available properties can greatly improve lead-to-lease turnaround time. Research has shown that people are much less inclined to read detailed write-ups. Instead, they gather information from observations.

Do you put these videos on your website or reference them on a site like YouTube? What video (MPEG-4, H.264, Theora) or file (.mp4, .flv, .ogv) format do you use? Various web browsers (IE, Firefox, Chrome, Safari) support different formats and platforms. For example, the iPad/iPhone operating system does not play Flash files.

The advantages of using YouTube to host your video tours, etc., include increased exposure to available listings, additional tagging capabilities for location and other amenity searches, as well as using their bandwidth rather than your website's.

IN CLOSING

The decision to embrace new technologies mobile, visual, social, virtual, personal or others must be made after carefully considering whether the benefits outweigh the costs, or if the "juice is worth the squeeze." Look for more trends next month in the continuation of this article. 🕰

Technology implementation should make you money, not cost you money. There are two ways of accomplishing making money with technology: increase revenue or decrease/eliminate expenses.

REGIONAL Communications

CONNECTING THE EXPANDING NARPM® MEMBERSHIP ONE REGION AT A TIME.





Bart Sturzl, MPM® RMP®,

is co-owner and broker of Bella Real Estate, Inc. Bart has been in the real estate industry for over 15 years. He is married to his beautiful wife Becky and they have a 4 year old daughter Emily. Bart is a former Marine and is still a pilot, who enjoys flying with friends to eat BBQ anywhere in the state! Bart enjoys hunting and getting away to his ranch. He likes to fix things and LOVES movie quotes.

The RVP Bulletin

As I embark on my first term as the South Central Regional Vice President, I reflect on how I got here. I think back to my first chapter visit and my first brush with NARPM® national leaders. I also think about the many people I have met who have provided me with

As I looked for advice on how to best serve this year, I have found great mentors in Andrew Propst, MPM® RMP®, John Bradford, RMP®, Stephen Foster, MPM® RMP®, and Richard Verra, RMP®; all have served their respective regions with passion and professionalism. I hope that I can continue the good work of those who have preceded me and those who continue to serve the membership with me.

Steve Urie, MPM® RMP®, Dave Holt, MPM® RMP®, Robert Machado, MPM® RMP®, Mark Kreditor, MPM® RMP®, Raymond Scarabosio, MPM® RMP®, Melissa Prandi, MPM® RMP®, Michael Mengden, MPM® RMP®, Marc Banner, MPM® RMP®, Rose Thomas, MPM® RMP®, Sylvia Hill, MPM® RMP®, Betty Fletcher, MPM® RMP®, Fred Thompson, MPM® RMP®, Vickie Gaskill, MPM® RMP®, Tony Drost, MPM® RMP®,-All these names have two things in common for me: they are all past national presidents, and they all know me by name. These individuals embody the motto, Leadership by Example, of the current national President Jayci Grana's, MPM® RMP®. Every single one of them has taken time to stop whatever it was they were doing and engage me in some sort of professional property management advice or just to get to know me better as a person. All of them are directly responsible for me being where I am today.

One thing I quickly learned is that it takes many volunteers to make this organization run. So many great people volunteer every day to help make calls, run meetings, set up conventions, and the list goes on and on. For example, in my region Leesa Rispoli has taken the role of South Central Regional Convention Chairno easy task by any means. Brian Birdy, MPM® RMP®, serves as the national Professional Development chair. Brian is working on improving education for your association. Tracey Norris, RMP®, serves as the national

Communications chair and, if that is not enough to keep her busy, she also serves as San Antonio (2011 Chapter of the Year) President. Kerrick Hutchison, the 2011 Rocky Maxwell Award recipient, serves on the Residential Resource committee making sure articles like this get written and turned in on time. It is no surprise that he is an excellent volunteer as he is following in his uncle's (Marty Hutchison, MPM® RMP®) footsteps. Every year Marty coordinates a state meeting so our organization and the profession of property management at large are represented at the state origination's conference. I would be remiss if I did not give the highest honors to all of the chapter leaders that are running meetings and coordinating local education on a monthly basis. These are just a few of the volunteers that give their time and effort to ensure the success of NARPM®.

Thus far this article has read like a list of who's who in NARPM®, but I think it is important to give recognition to all the people who do volunteer. Hopefully, others will be inspired to take the next step and get involved, becoming the next leaders of this association. Each of us can embody the motto, Leadership by Example. Each of us can become more active in NARPM®, volunteering in a capacity that best fits our talents and interests. It is my turn to give back to the association that I so truly love. I have set several goals for myself this year, one of which is to develop a presentation so I can teach and share my knowledge with other members. Another is to reach out to the local chapters, visiting and supporting those that wish or need assistance with issues they are experiencing. I plan to give back to the members who deserve the best leadership I can offer. With a new year comes new leaders and I understand that change can be unsettling; but at the same time, it can be good. I promise that I will work hard for the membership and do my very best to fill the shoes of those that served before me. I am passionate about our industry and our association and I will live up to Jayci's motto of Leadership by Example.

Northwest: Leann Ghiglione, MPM® RMP®

Alaska, Washington, Oregon, Idaho, Montana, Wyoming.

Pacific: Richard Vierra, RMP®

California, Nevada, Hawaii.

Southwest: Barney Christiansen, MPM® RMP® Utah, Arizona, Colorado, New Mexico.

North Central: Andrew Propst, MPM® RMP® CPM® North Dakota, South Dakota, Nebraska, Minnesota, Iowa, Wisconsin, Illinois, Michigan, Indiana.

Northeast: Andrew Propst, MPM® RMP® CPM®

Maine, New Hampshire, Vermont, Massachusetts, Rhode Island, Connecticut, New York, Pennsylvania, New Jersey, Delaware, Maryland, Washington DC, Ohio, West Virginia.

South Central: Bart Sturzl, MPM® RMP®

Kansas, Oklahoma, Texas, Missouri, Arkansas, Louisiana.

Southeast: John R. Bradford, III, RMP®

Virginia, North Carolina, South Carolina, Georgia, Florida, Kentucky, Tennessee, Alabama, Mississispii.



Continued from page 17 "Licensing"

Most state licensing websites have a license database with multiple fields allowing for searches by name, license number, trade, etc. The trade field generally has a drop- down menu that shows the trades licensed by that state. If you are researching a roofing contractor and this trade is not licensed by the state, the contractor's name will not appear in the database. If this contractor is required to have a license, enter his or her name in the appropriate field and search for the license.

When using a database, read directions closely because errors in punctuation, capitalization, and other factors may jeopardize your results. Once you determine that the contractor's license is active, you may be able to research if the contractor has been disciplined by the licensing board. Civil and criminal records held at the Clerk of Court are another resource that you should use, especially if a trade is not licensed by the state.

PROFESSIONAL LICENSES PROTECT YOU

Although each state implements licensing programs differently, they share the goal of protecting against harm caused by unqualified practitioners. But the state can only do so much to protect you from these unlicensed and unqualified practitioners. *You* must take an active role and make sure that the contractor meets your state's requirements for contracting.

THINGS YOU SHOULD KNOW:

- A business license is often mistaken for a professional license. The difference is this: A business license pertains to a business, while a professional license pertains to an individual.
- A licensed construction company cannot pull a permit for an unlicensed entity that has contracted directly with you.
- Licensed contractors are required to attend continuing education courses to ensure that they are current on issues that affect them.
- You may jeopardize your legal rights when you hire an unlicensed contractor.

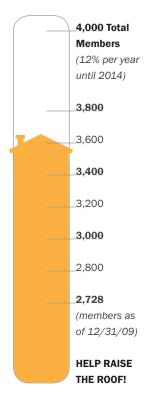
Hear Ye! Hear Ye!

In accordance with NARPM® guidelines for approval of the Certified Residential Management Company (CRMC®) designation, notice is hereby posted that Bill Evans, MPM® RMP®, with Austin Real Pro's and Troy Rappold, MPM® RMP®, with Rappold Property Management, LLC, have applied for the CRMC® designation.

If anyone knows of any reason why this company should not be eligible, please contact NARPM® National by phone at 800-782-3452 or by e-mail at info@narpm.org. Objections must be received by February 1, 2012.

MEMBERSHIP Growth

A WARM WELCOME TO ALL THE NEW MEMBERS WHO JOINED FROM OCTOBER 25 - NOVEMBER 21, 2011.



PROFESSIONAL MEMBERS

Korrin Abbey Austin Patrick & Associates Woodstock, GA 770- 59-2969

Jason Adair Rental Management Solutions Topeka, KS 785-266-3499

Diana Arpad Arpad Advisors, Inc. North Fort Myers, FL 239-995-1500

Greg Bacheller Real Property Management Colorado Denver, CO 303-327-5650

Jeff Bacheller Real Property Management Colorado Denver, CO 303-327-5650

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Pamela Famiglietti Nova Homes Realty Dumfries, VA 703-283-5454

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Pam Gallo POuail Property Management Rio Rancho, NM 505-350-4503

Guy D. Gemmer Jr. PS Properties Albuquerque, NM 505-558-2640

Debbie Gitlin **Proactive Property** Management Stafford, VA 540-658-2004

Michael Gleason Gleason and Associates Realty, Inc. Virginia Beach, VA 757-340-0707

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Teresa Jennison Picket Fence Properties, LLC Berthoud, ĆO 303-887-0794

Scott M. Jeter Axiom Property Management ' Granite Bay, CA 916-724-5050

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Donna Jones White Santa Fe Vacation Rentals, LLC Santa Fe, NM 505-982-3966

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Sally Knight Academy Properties McDonough, GA 770-957-9550

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Laurie Schneider Creative Real Estate Albuquerque, NM 505-346-5468

Albert Smith Phoenix Atlanta Capital Apharetta, GA 678-527-3800

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503-292-8125

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Stephanie McCaa Your Intown Home Atlanta, GA 404-803-7282

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Kevin Simrin Principle Property Management Eugene, OR 541-284-8110

Derek Wuest Armadillo Property Management Fort Collins, CO 970-482-9293

NARPM® Affiliate Members

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Resident Research Resolve Partners, LLC Scent Tek

Seacoast Commerce Bank Servpro of Campbell Social Eyes Marketing Southwest Recovery Services

Starker Services, Inc.

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TenantAccess, Inc. The InfoTech Group LLC

United Refrigeration

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Venturi Clean WeCosign, Inc.

INTERNET TOOLS/MARKETING

All Property Management

Apartmentratings

Business Rating and Reviews CheckYourl andlord.com FreeRentalSite.com Grand Terra LLC HomeTownRent.com

Hotpads.com Landlord Solutions Manage My Property

MMM Limited

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Property Management Profile, LLC Property Rentals On The Net INC. Providence Mgmt & Investments

RealRentals.com Rent.com

Rent2Buy America, LLC

Rental Ads Rental Source Rentalhunt.com Rentals.com Rentbits Homes Rentfeeder Inc

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Judith B. Wolk LLC, Attorney Law Ofcs of Heist, Weisse & Davis, PA

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MFS Supply

Mr. Rekey Locksmith Services Mr. Rekey Locksmith Services

MSN Construction and Management Corporation

NightTenders, Inc.

2012 Designation Candidates

(Since 2011 Convention)

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Annette Anderson Merlyn Banks William Butler Danyel Brooks Stephanie Christensen Sarah Faiella Carl Frazier, Jr

> Leslie Geuvara Angela Hanwell

Danny Hardeman Dwain Henson

Barry Mathis Trista McPherson Brvan Miles

Addie Morgan

RMP® CANDIDACY (con't.)

George Morrisey Krystal Perkins Jonathan Perry Larry Porter Cindy Rampley Austin Sparks Vince Thai Clara Yokoyama

MPM® CANDIDACY

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Tawny Worth

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Boost PM Inc Property Genie Rent Manager

Property Management Inc.

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LLC

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Contemporary Information Corp.

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For more information, visit narpm.org/search/search-affiliates.html.

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DEMONSTRATE THAT YOU HAVE EXPERT KNOWLEDGE ABOUT RESIDENTIAL PROPERTY MANAGEMENT.

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Opportunities are available to chapters that would like to further educate their members and increase their chapter funds. However, it takes time to plan a class so give your chapter five to six month's lead-time if you wish to sponsor.

DATE	LOCATION	CLASS	INSTRUCTOR
2/22/12	Las Vegas, NV	Maintenance: Basics and Beyond	Dave Holt, MPM® RMP®
2/22/12	Las Vegas, NV	Ethics	Michelle Horneff-Cohen, MPM® RMP®
2/22/12	Las Vegas, NV	Risk Management Essentials	Suzanne Cameron, MPM® RMP®
2/24/12	Las Vegas, NV	Risk Management Advanced	Suzanne Cameron, MPM® RMP®
2/24/12	Las Vegas, NV	Operating an In-House Maintenance Co.	Dave Holt, MPM® RMP®
3/26/12	Napa, CA	Owner/Client Essentials	Instructor TBD
3/26/12	Napa, CA	Maintenance: Basics and Beyond	Instructor TBD
3/27/12	Napa, CA	Ethics	Michelle Horneff-Cohen, MPM® RMP®
3/27/12	Napa, CA	Owner/Client Relations Advanced	Instructor TBD
3/27/12	Napa, CA	Marketing	Tony Drost, MPM® RMP®
4/17/12	Frederick, MD	NARPM® 101	Kit Garren, MPM® RMP®
419/12	Boise, ID	Owner/Client Essentials	Suzanne Cameron, MPM® RMP®
4/20/12	Boise, ID	Maintenance: Basics and Beyond	Tony Drost, MPM® RMP®
4/20/12	Boise, ID	Owner/Client Relations Advanced	Suzanne Cameron, MPM® RMP®

Online Designation Courses are now available through OMG Distance Learning. For information and/or to enroll visit www.narpm.org/education.

FEES (subject to change)

@hour Course Member Non-member Retake RMP®/MPM® Candidate	Early Registration* \$195 \$295 \$75 \$100 \$180	Registration \$250 \$350 \$150 \$150 \$250
3hour Ethics Member Non-member	\$45 \$95	\$45 \$95

^{*}To receive the early registration price, payment must be postmarked, faxed or e-mailed 30 days prior to the class.

COURSE INFORMATION

- Course flyers containing additional information may be downloaded from www.narpm.org/education/schedules.html.
- All materials will be given to students on the day of the class.
- Attendees required to make their individual hotel reservations.

CANCELLATION POLICY

Cancellations must be received in writing. If cancellation notice is received at least 30 days prior to the class, a full refund will be issued less a \$25 processing fee. If cancellation notice is received less than 30 days before the class, a 50% refund will be issued. No refunds will be made on the day of the class; however, the registration fee can be applied to a later class with a \$25 transfer fee.

If NARPM® cancels the course because minimum registrations have not been met or for any other reason, then tuition paid will be fully refundable. All courses are subject to cancellation by NARPM®.

- **1. Mail** form below to NARPM®, 638 Independence Parkway, Suite 100, Chesapeake, VA 23320.
- **Fax** your form with credit card payment to 866-466-2776. Please do not mail the original.
- **Online** registration is also available through Internet Member Services at www.narpm.org.

Fax	
Class Date	Cost
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Total	\$
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AMBASSADOR Program

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Who better to spread the word of the benefits of NARPM® than its members? To achieve Ambassador status, you must refer five new members in one year. You will then receive an award certificate and a \$200 NARPM® credit that can be used toward your annual dues, upcoming events, education classes, and more! You can earn multiple award certificates in a 12-month period, so be sure you continue referring new members even after you have achieved Ambassador status.

- 1. Contact NARPM® National for Membership Application brochures. Upon request, National can mail the application directly to the prospective member.
- 2. The 12-month period to obtain five new members starts the day the first application is processed.
- When the fifth application is received, an award certificate and a recognition certificate will be issued and dated. A \$200 NARPM® credit will also be issued.

2012 AMBASSADORS

Robert Locke, MPM® RMP® Kevin Martin, RMP® Harry Heist



What Would YOU Do with \$200 NARPM® Dollars? **Dues? Education Classes?** Convention?

All information you need is at http://www. narpm.org/join/or you can scan the QR code at right with your smartphone or tablet using a QR code reader app.

OCTOBER 25 - NOVEMBER 21, 2011

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Robert R. Winger, MPM® RMP®	Tracy Tocher
Lynda Farren, MPM® RMP®	David Plank
George Morrissey	Mark Lister
Greg Doering, RMP®	Steve Homer
Greg Doering, RMP®	Becky Homer
Claire Schwartz, RMP®	Michele Holm
George Trombley, RMP®	Terri L. Moberly
Harry Heist	Jann Rotstein
Cindy Rampley	Kim W. Bragg
Kathy Murphy	Kim W. Bragg
Cathy Joyce	Diana J. Croteau
Merlyn Banks	Debra L. C. Gitlin
Merlyn Banks	Pamela Famiglietti
Arthur Kowitz, RMP®	Nate Morris
Tina Bradley, RMP®	Carey N. Williams
Keith Becker, RMP®	Rhonda Hatley
George Trombley, RMP®	Sheri Awalt
Janice Lerma-Lozano, RMP®	Carlos Montejano

REFERRING MEMBER	NEW MEMBER
Jean Storms, MPM® RMP®	Derek Haymond
Earlene Gardner	Sally Knight
Carl Frazier, RMP®	Lester Tsujimura
Tammy Bryant	Allison DiSarro
Bradley Isa	Adora Hugo
Bradley Isa	Mark Guddal
Bradley Isa	Garrick Luke
Bradley Isa	Howard Isono
Tacey Norris, RMP®	Danielle Taylor
Jana Pickett	Teresa Jennison
Eric Bessett	Jeff Bray
Chuck Warren, RMP®	Michael Gleason
Mike Mumford, MPM® RMP®	Teresa Mendoza
Amelia Lyons	Jordan Lyons
Bev Perina, MPM® RMP®	Rosemary Wendel
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Paula Stout	Rachael C. Lee

NARPM® 638 Independence Parkway, Suite 100 Chesapeake, VA 23320



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